



Budget Review Meeting October 5, 2010

2010 Budget Overview

2010 City-County Revenues - August 2010

Consolidated City of Indianapolis and Marion County

City/County Revenues	<u>2009 YTD (Aug)</u>	<u>2010 Adopted</u>	<u>2010 YTD (Aug)</u>	<u>% of 2010 Adopted</u>
TAXES	386,857,519	721,422,415	594,905,421	82.5%
LICENSES AND PERMITS	7,560,250	14,152,615	7,802,186	55.1%
CHARGES FOR SERVICES	134,317,761	220,324,833	149,272,564	67.8%
INTERGOVERNMENTAL	96,924,533	238,880,925	84,154	46.0%
SALE AND LEASE OF PROPERTY	1,193,010	1,369,790	1,160,584	84.7%
FEES FOR SERVICES	6,295,519	8,241,178	5,673,389	68.8%
FINES AND PENALTIES	6,088,340	7,113,887	4,204,698	59.1%
MISCELLANEOUS REVENUE	6,928,171	19,116,343	9,386,894	49.1%
DEBT SERVICE SUBSIDIES	898,838	1,946,448	975,440	50.1%
OTHER FINANCING*	(9,677,690)	0	5,699,985	#DIV/0!
TRUST AND AGENCY RECEIPTS	4,491	0	0	#DIV/0!
INTRAGOVERNMENTAL	2,436,592	3,274,203	2,003,344	61.2%
TRANSFERS**	5,227,565	0	(26,065,111)	#DIV/0!
Total	645,054,899	1,235,842,637	864,903,546	70.0%

* 2009 YTD for Other Financing represents re-payment of 2007 COIT Note

** 2010 YTD for Transfers includes -\$26M transfer from Cons. County to Capital Asset Development capital projects fund, per F.O. 6, 2010

NOTE: YTD figures include both current year and prior year revenues received during the respective fiscal year

Consolidated City of Indianapolis and Marion County

2010 Revised Budget by Department

	Likely to need additional appropriations
	<i>Might</i> need additional appropriations
	Will not need additional appropriations

Department/Agency	2010 Revised Budget	Expenditures Sept. YTD	% of Expenditures YTD	STATUS
<u>Public Safety</u>				
Indianapolis Metropolitan Police Department	\$ 201,737,177	\$ 141,157,623	70.0%	
Indianapolis Fire Department	130,086,214	90,374,916	69.5%	
Police and Fire Local Pensions	62,240,439	44,626,605	71.7%	
Homeland Security Division (DPS)	7,482,746	4,389,898	58.7%	
County Forensic Services	7,555,355	4,523,289	59.9%	
County Coroner	3,321,254	2,348,669	70.7%	
Metropolitan Emergency Communications Agency	15,080,681	10,838,943	71.9%	
Public Safety Total	\$ 427,503,866	\$ 298,259,942	69.8%	
<u>Criminal Justice Services</u>				
County Sheriff	\$ 98,849,098	\$ 80,860,658	81.8%	
Public Defender Agency	\$ 20,074,532	\$ 13,900,535	69.2%	
Community Corrections	10,621,350	6,881,123	64.8%	
County Prosecutor	23,375,067	16,006,935	68.5%	
County Prosecutor - Child Support Division	4,705,981	3,341,084	71.0%	
Circuit Court	1,029,324	777,719	75.6%	
Marion County Superior Courts	56,218,805	38,070,799	67.7%	
Criminal Justice Services Total	\$ 214,874,157	\$ 159,838,854	74.4%	

October 5, 2010

Budget Review

Consolidated City of Indianapolis and Marion County




2010 Revised Budget by Department



















	Likely to need additional appropriations
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Department/Agency	2010 Revised Budget	Expenditures Sept. YTD	% of Expenditures YTD	STATUS
<u>Other Public Services</u>				
Public Works Operating and Capital	\$ 200,491,500	\$ 158,661,291	79.1%	
Metropolitan Development	72,186,463	52,529,424	72.8%	
Parks and Recreation	27,179,691	20,552,136	75.6%	
Code Enforcement	14,193,565	10,023,133	70.6%	
Animal Care and Control (DPS)	3,519,290	2,309,630	65.6%	
Cooperative Extension	801,801	661,328	82.5%	
Other Public Services Total	\$ 318,372,310	\$ 244,736,943	76.9%	

Consolidated City of Indianapolis and Marion County

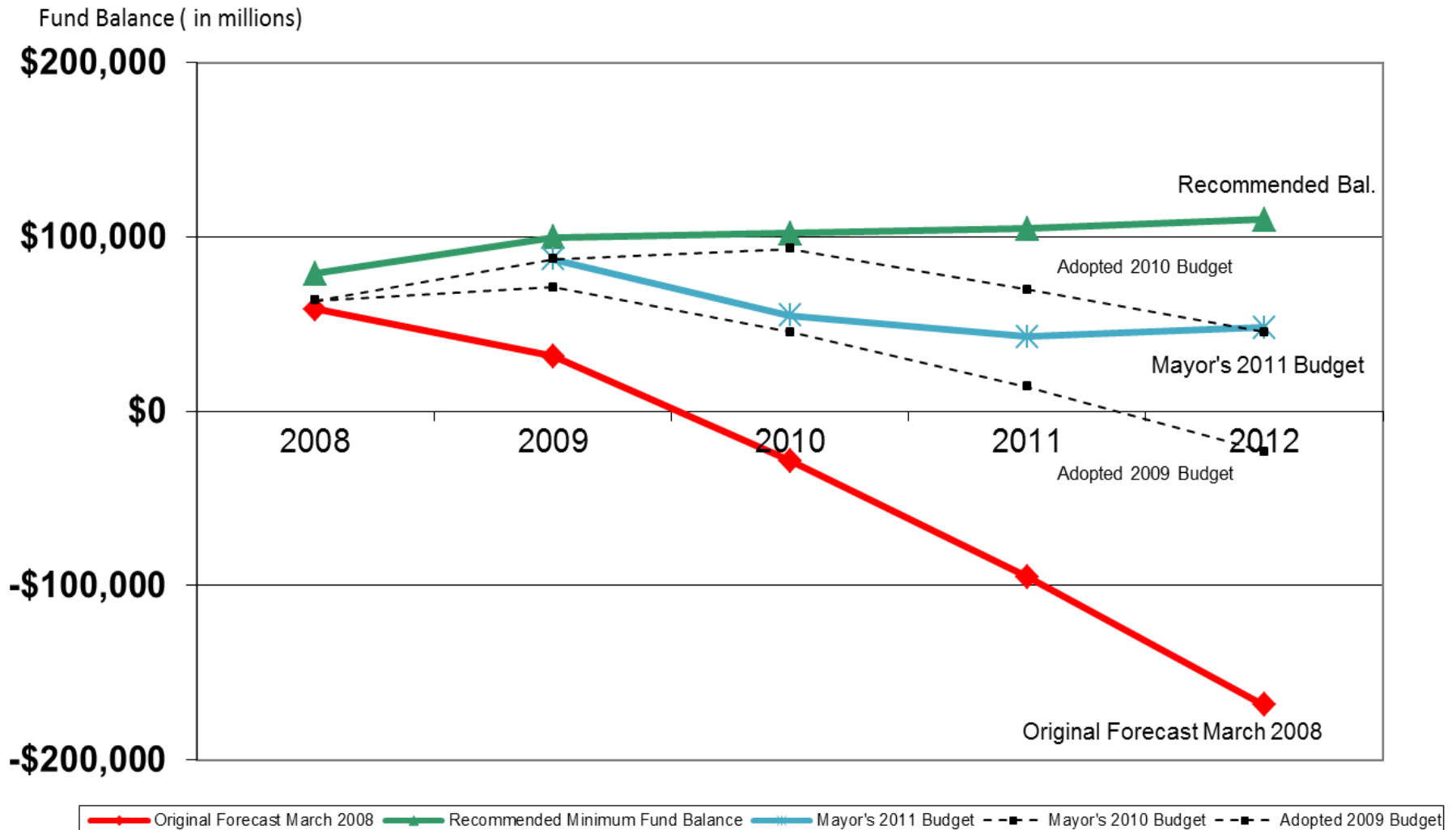
2010 Revised Budget by Department

 Likely to need additional appropriations
 Might need additional appropriations
 Will not need additional appropriations

Department/Agency	2010 Revised Budget	Expenditures Sept. YTD	% of Expenditures YTD	STATUS
<u>Executive, Legislative and Administrative Services</u>				
Office of the Mayor	\$ 4,482,360	\$ 3,235,633	72.2%	
Office of Audit and Performance	940,010	572,850	60.9%	
City County Council	1,752,448	1,254,827	71.6%	
Office of Corporation Counsel	2,831,645	1,709,441	60.4%	
Office of Finance and Management	7,669,826	5,962,533	77.7%	
Director of Public Safety (DPS)	7,777,549	7,028,989	90.4%	
Telecom and Video Services Agency	512,373	396,885	77.5%	
Information Services Agency	41,811,908	35,674,115	85.3%	
County Auditor	11,248,364	9,200,377	81.8%	
County Commissioners	22,404	21,700	96.9%	
County Clerk	6,460,058	4,560,370	70.6%	
Election Board	3,520,492	2,537,162	72.1%	
Voter Registration	1,001,080	641,755	64.1%	
County Recorder	2,040,567	1,166,771	57.2%	
County Treasurer	4,125,384	2,944,616	71.4%	
County Surveyor	733,614	362,170	49.4%	
County Assessor	8,110,242	5,683,194	70.1%	
Executive, Legislative and Admin Total	\$ 105,040,324	\$ 82,953,389	79.0%	
<u>Debt Service</u>				
Debt Service	171,983,724	154,041,968	89.6%	
TOTALS	\$ 1,237,774,381	\$ 939,831,096	75.9%	

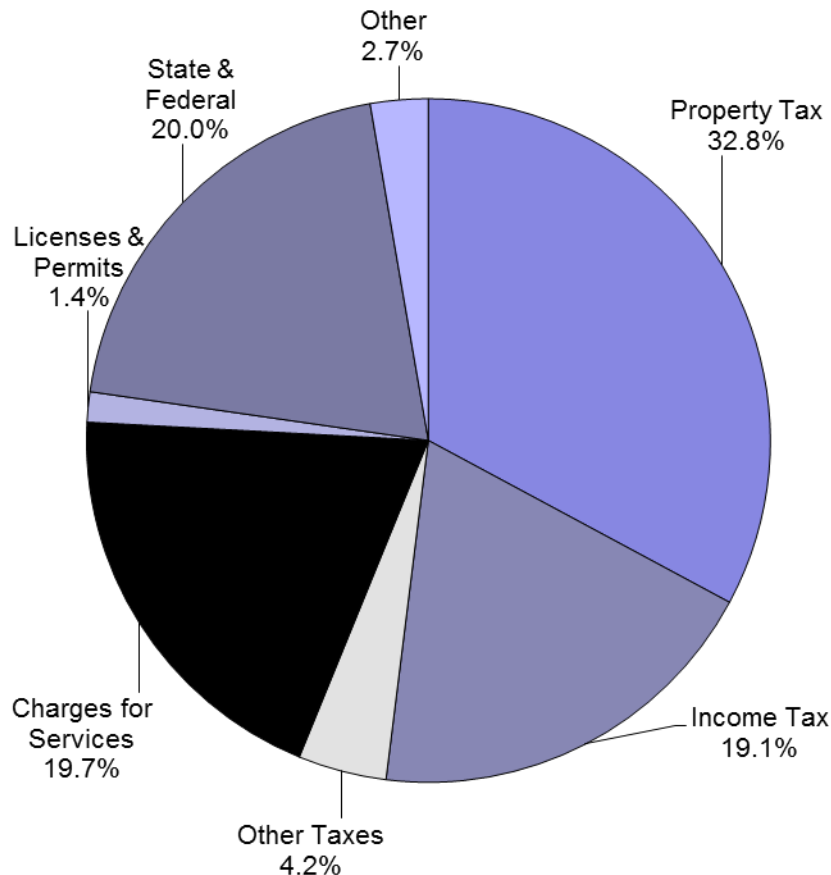
2011 Budget Overview

Importance of a Balanced Budget



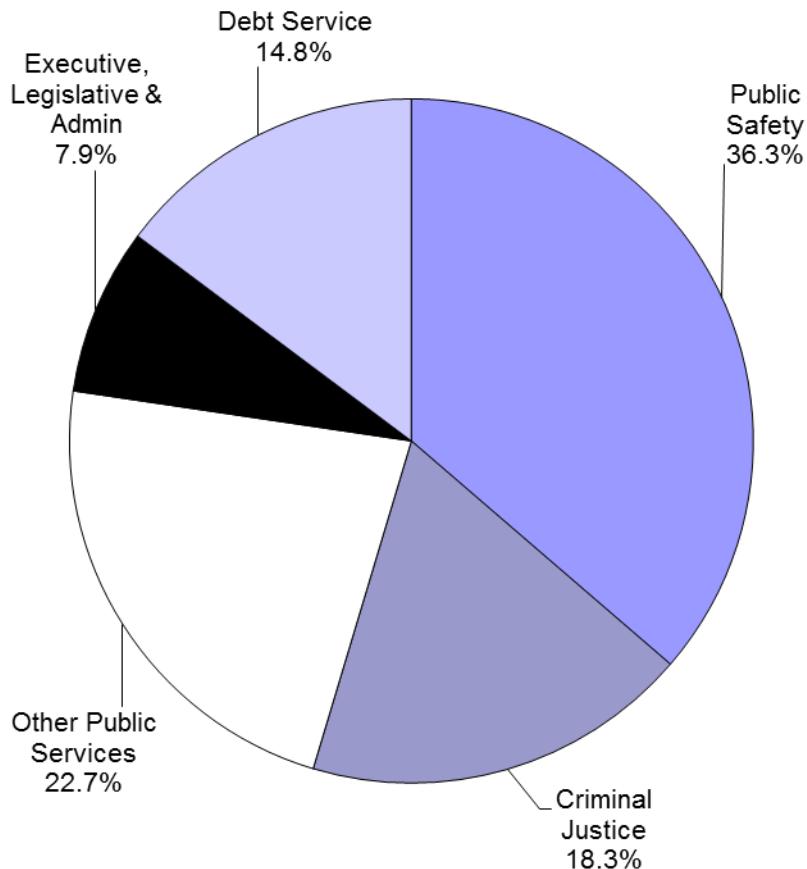
2011 Projected Revenues

\$1.135 billion



- \$50 million loss of Income Tax Revenues
- 2009 Property Tax Collections were down \$26.5 million (8%)
- \$32.5 million loss due to Property Tax Circuit Breakers
- Used \$17.5 million of Rainy Day Fund

2011 Introduced Appropriations \$1.148 billion



- \$25 million removed from agencies' 2010 appropriations
- 2011 appropriations are 2% less than 2010
- 2011 appropriations nearly below 2008
- Many requests went unfunded

How was a Balanced Budget Achieved?

- Improved processes for workers' compensation and unemployment (\$2mm)
- Fuel and maintenance savings from recent investment in new vehicles (\$2.3mm)
- EMS consolidation with Wishard (\$1.0mm)
- Consolidation of Probation Dept. (\$1.0mm)
- Crime Prevention Grants (\$2mm)
- 96 gallon trash carts (\$1mm)
- Focused base transportation funding at historic spending levels (\$7mm)
- Closure of CCB during late evening hours (\$0.6mm)

What is Included in the 2011 Balanced Budget?

- Estimated circuit breaker impact of \$32.5mm
- Expansion of Code Enforcement Inspectors
- Consolidation of city accounts payable and payroll into the County Auditor's Office
- Consolidation of IT departments (Sheriff, MECA, DPW) into ISA
- Consolidation of MECA's communication staff into Dept of Homeland Security
- Funds \$1mm for the Arts
- Funding to the County Assessor to address appeals and new reassessment
- Improved mobile communications (air-cards) for IMPD police officers

Additional Reductions in Preparation for 2012

- \$10mm Management Reserve
- Represents 1% of adjusted expenditures
- Strategic hiring and wage freeze
- Early retirement option with controlled refilling of positions
- Continued process improvement and consolidations (HR, auto-desk, etc..)
- The new financial system (ERP)



Workers Compensation & Unemployment Claims Analysis

City of Indianapolis – Marion County

- Who are we?
 - Labor Pool
 - Workforce Demographics
- City Departments (FTE)
- County Agency's (FTE)
- Workers Compensation Data (Historical)
- Workers Compensation Data (Current)
- Types of Injuries Reported
- Unemployment Claims Data (Historical)
- City-County Human Resources
 - Risk Management
 - Workers Compensation Administration
 - Unemployment Claims Administration
 - Leadership & Management Training

City of Indianapolis – Marion County Labor Pool

City of Indianapolis – Marion County Labor Pool (est. 2009)

	Number	Percent
TOTAL POPULATION	890,879	
Sex		
Male	432,076	48.50%
Female	458,803	51.50%
Race		
W	564,817	63.40%
B	230,738	25.90%
H	69,489	7.80%
A	15,145	1.70%
AI/AN	3,564	0.40%
NH/PI	891	0.10%
Other	6,235	0.70%

Source: www.IN.gov Cross Referenced: www.census.gov

City-County Internal Demographics

City-County Internal Workforce Demographics		
	Number	Percent
TOTAL POPULATION	6,497	100%
Sex		
Male	4,148	48.3%
Female	2,349	51.77%
Race		
W	4,701	72.36%
B	1,577	24.28%
H	140	2.15%
A	29	0.44%
AI/AN	50	0.77%
Source: City-County EEO4 Report Jan. 1 – June 30, 2009		

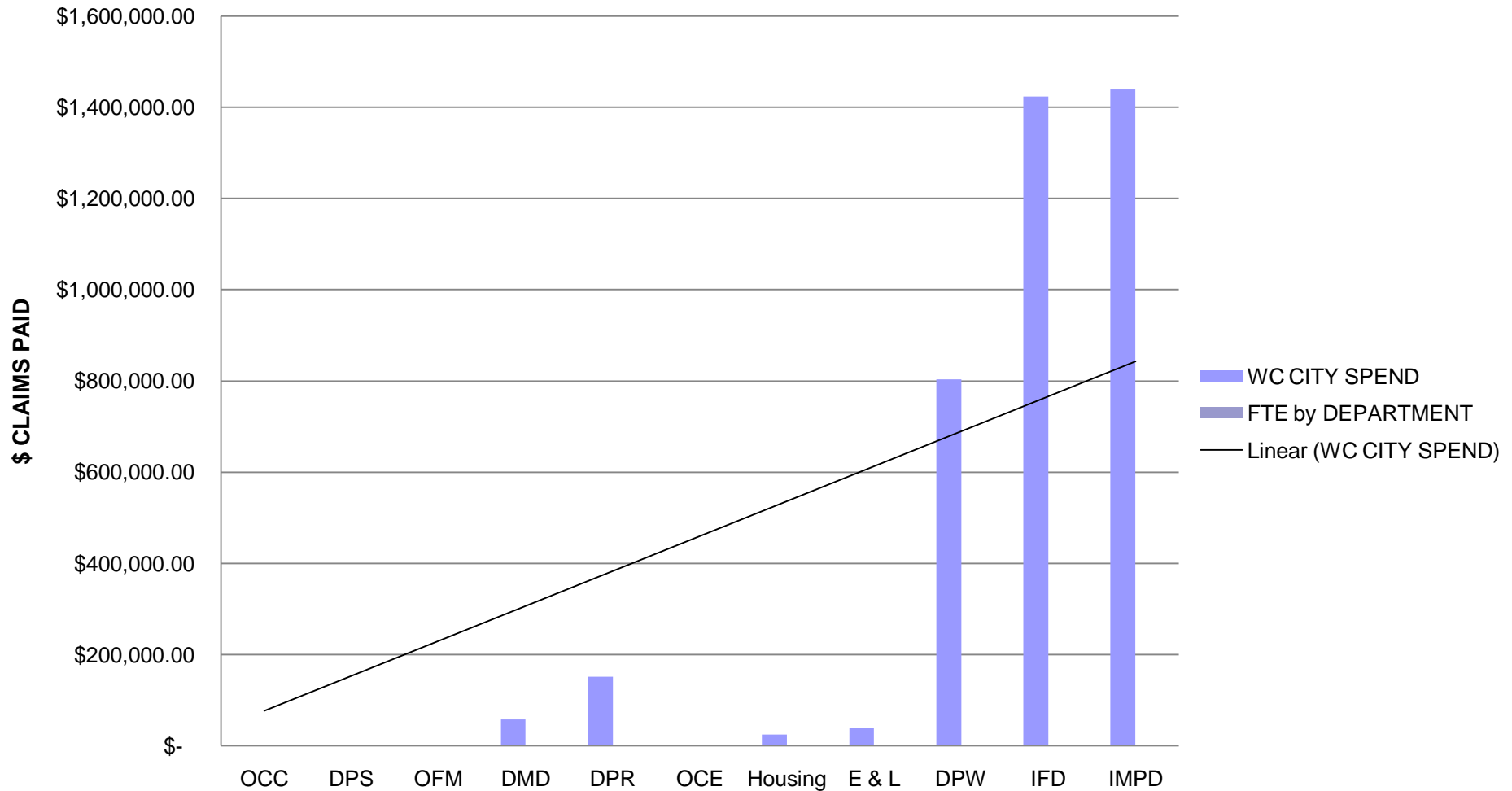
Does Not Include MCSD

City-County Full-Time Equivalents

CITY DEPARTMENT	FTE
Office of Corporation Counsel	35
Dept of Public Safety	83
Office of Finance & Management	88
Dept of Metropolitan Development	98
Dept of Parks & Recreation	124
Dept of Code Enforcement	127
Housing	140
Executive & Legislative	147
Dept of Public Works	676
Indianapolis Fire Dept	1275
Indianapolis Metropolitan Police Dept	1922

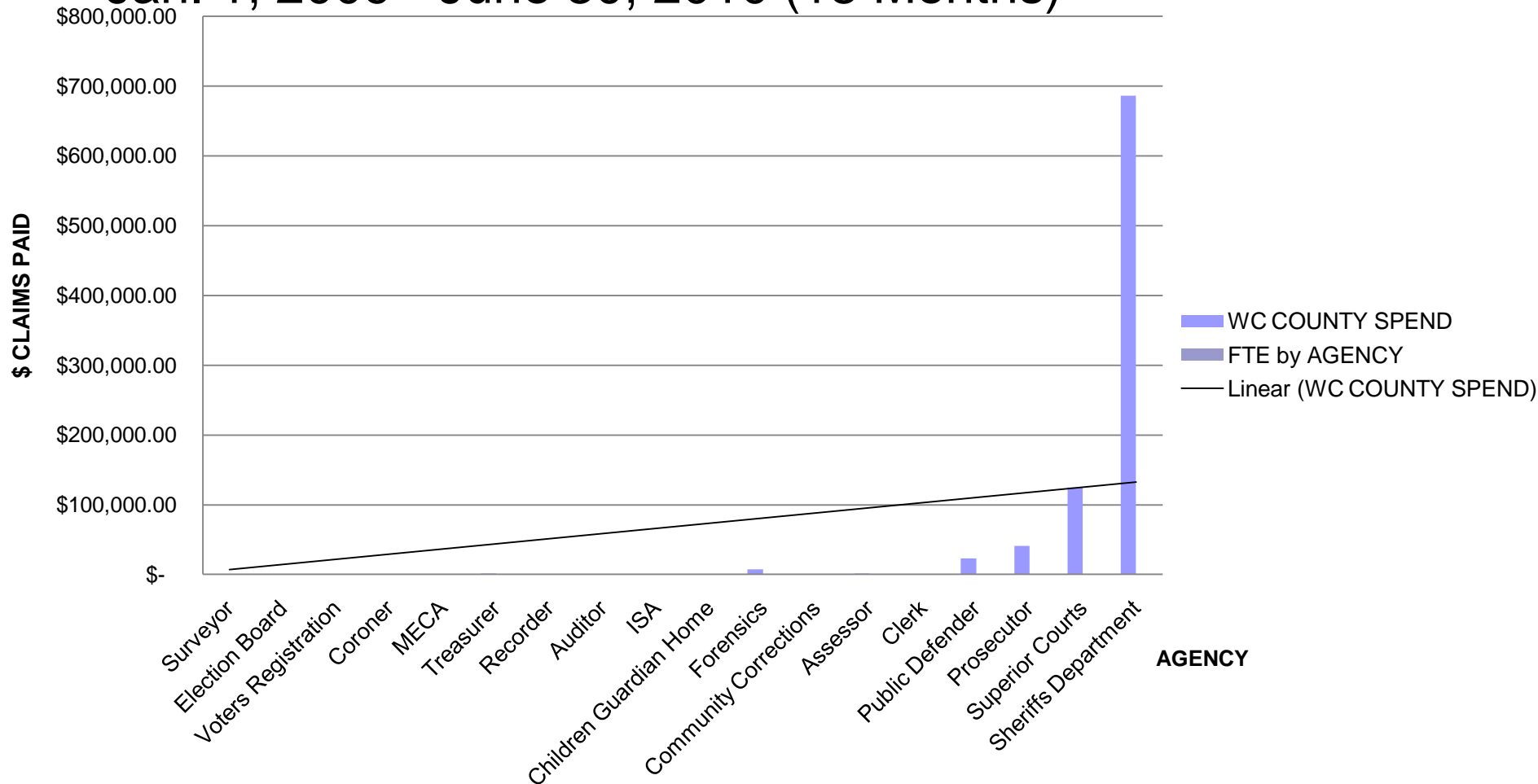
COUNTY AGENCY	FTE
Surveyor	5
Election Board	7
Voters Registration	12
Coroner	19
MECA	21
Treasurer	25
Recorder	28
Auditor	30
ISA	39
Children Guardian Home	58
Forensics	60
Community Corrections	62
Assessor	120
Clerk	136
Public Defender	191
Prosecutor	346
Superior Courts	703
Sheriffs Department	999

Worker Compensation City Spend by FTE Ranking Jan. 1, 2009 to June 30, 2010 (18 Months)



Workers Compensation County Spend by FTE Ranking

Jan. 1, 2009 - June 30, 2010 (18 Months)



City of Indianapolis – Marion County

Jan. 1, 2009 – June 30, 2010

Workers Compensation Spend

WC City Department Total Spent		3,941,373.02
WC County Agency Total Spent		883,896.98
Combined Total Spent		4,825,270.00

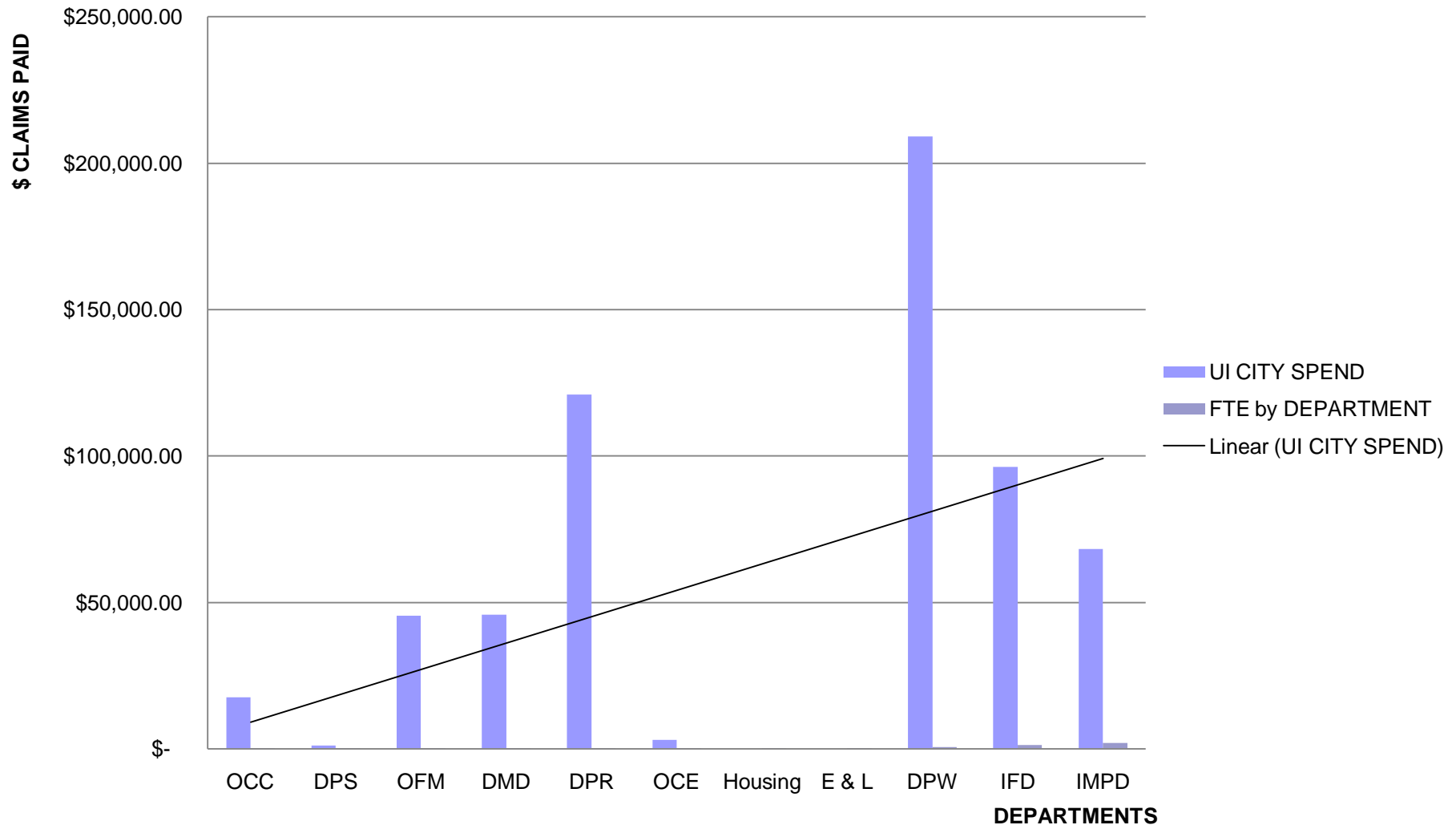
City Department Workers Compensation Claims (01/01/2010 – 08/31/2010)

City Department	Frequency	Total Incurred
Dept of Public Safety	388	\$1,606,604
Dept of Public Works	89	\$307,689
Dept of Parks and Recreation	55	\$155,020
Dept of Metropolitan Development	7	\$50,547
Executive & Legislative	5	\$42,131
Housing Agency	3	\$30,080
Administration	2	\$773
Dept of Code Enforcement	1	\$2,424
Grand Total:	550	\$2,195,269

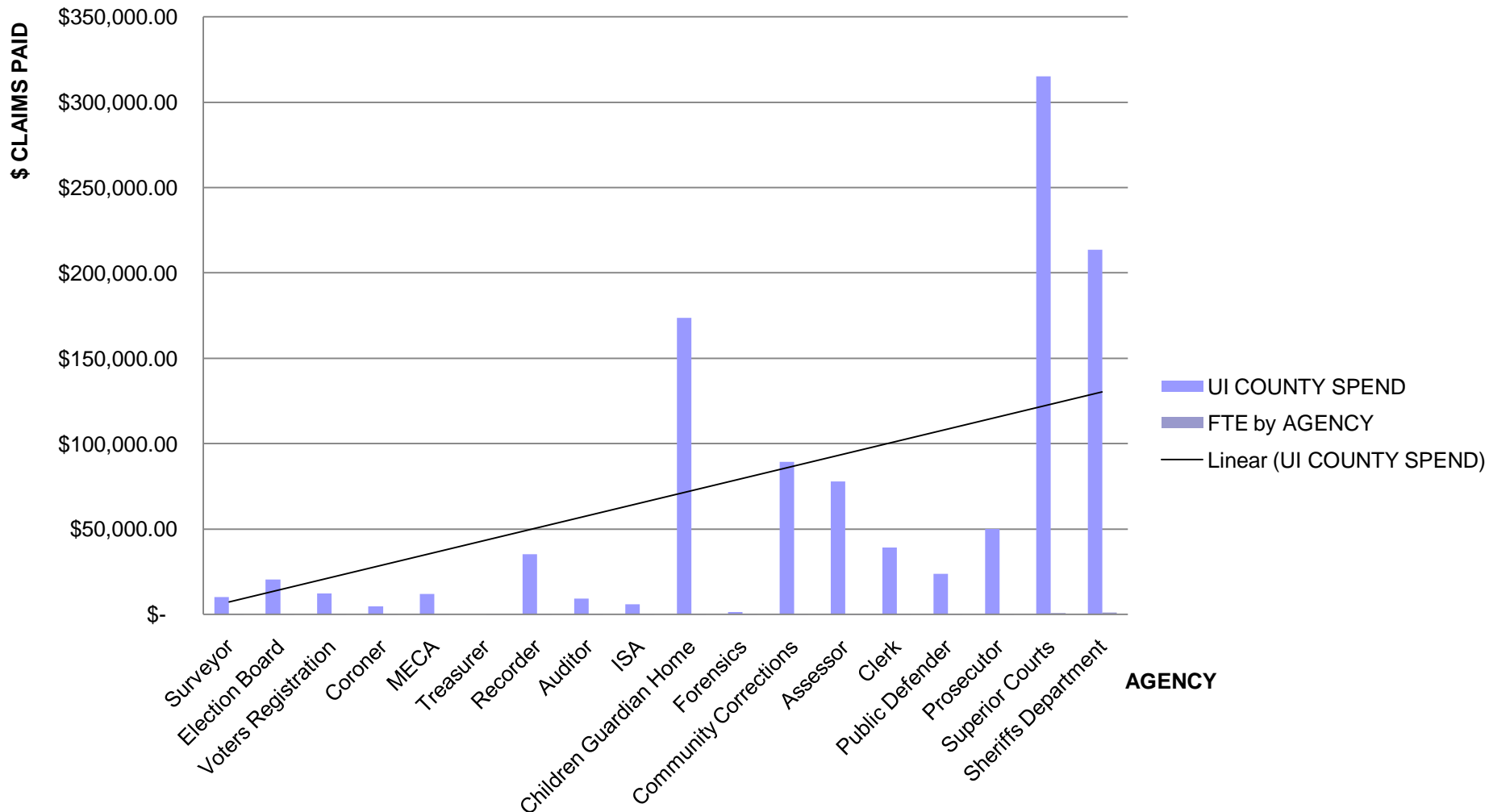
County Agency Workers Compensation Claims (01/01/2010 - 08/31/2010)

Organization 2	Frequency	Total Incurred	Av\$/Claim
Sheriffs Department - Civilians	6	\$97,821	\$16,303
Guardian Home, Other	14	\$67,843	\$4,846
Sheriffs Department – Jail Deputies, Juvenile Center, Other	63	\$155,098	\$2,461
Juvenile Center, Residential Staff	5	\$32,526	\$6,505
Sheriffs Department – Special, Reserve, and Merit Deputies	19	\$92,487	\$4,869
Grand Total	107	\$445,775	\$4,166

Unemployment City Spend by FTE Ranking Jan. 1, 2009 - June 30, 2010



Unemployment County Spend by FTE Ranking Jan. 1, 2009 - June 30, 2010



City of Indianapolis – Marion County

Jan. 1, 2009 – June 30, 2010

Unemployment Claims Spend

**Unemployment City Department
Total Spent**

621,012.83

Unemployment County Agency Total
Spent

1,144,964.60

Combined Total Spent

1,765,977.43

City-County Human Resources

- Workers Compensation Administration
- Hired Administrative Risk Manager
- Hired Operations Risk Manager
- Fully Staffed Risk Operations
- Outsourced Benefits
- Analytic Consultation (Aon Corporation)
- Task JW F Specialty Company w/Safety Education, Training and Development
- Focus on Leave of Absence Administration
 - Workers Compensation
 - Family Medical Leave Act
 - Short Term Disability
 - Long Term Disability
 - Leadership & Management Training



Questions?